

# **Crown Lift Trucks Limited - UK Tax Strategy**

## **Year ended 31<sup>st</sup> March 2018**

### **Background**

This document sets out the UK Tax Strategy for Crown Lift Trucks Limited (“CLT”) and its UK subsidiaries and is in accordance with Schedule 19 of the UK Finance Act 2016.

CLT is a retail distributor and subsidiary of Crown Equipment Corporation, headquartered in New Bremen, Ohio, USA. The Company’s objective is to serve customers as a single source solution, offering an integrated range of solutions encompassing new and used sales, short term rental hire and after sales service of materials handling equipment.

UK taxation includes Income Tax, Corporation Tax, PAYE, NIC, VAT and Stamp Duty Land Tax and all the duties set out in paragraph 15(1) of Schedule 19.

### **Commitment to Compliance**

CLT’s strategy is to be compliant with UK tax law and always to be in the spirit of the law. CLT is committed to submitting filings accurately, on a timely basis, ensuring the right amount of tax is paid in the right place and at the right time, and so contributing to an effective and fair taxing system.

### **Governance and Risk Management**

The Board of Directors in the UK has overall responsibility for tax strategy and management of risks. The Finance Director carries out the day to day management of the UK tax affairs.

The Finance Director is involved in all key business transactions, issues and strategies, and engages with all Directors and Senior Executives to review new and emerging matters, and considers any tax implications. Deloitte is engaged to advise on all UK tax matters (of significance) to ensure CLT remain compliant with latest tax legislation. Complex or specialist areas of tax are referred to the Deloitte Tax Team to assess the tax implications and agree necessary changes to remain tax compliant.

The CLT Finance Team strives to provide the business with the appropriate guidance, education and awareness to enable delivery of our tax strategy in our everyday business dealings. This is achieved by building relationships at all levels of seniority to communicate our strategy and promote good governance around tax decisions and to mitigate risk.

### **Level of Tax Risk Accepted**

Due to the scale of our business and the volume of tax transactions, tax risks inevitably arise. However, we seek to identify, evaluate, manage and monitor these risks. Where significant risk or complexity is found, we seek external advice and act on any recommendations.

### **Attitude towards Tax Planning**

All tax planning is related to underlying commercial and economic arrangements and aims to maximise value on a sustainable basis for our shareholder, but always with full regard for tax laws. CLT does not undertake planning that is contrived or artificial. Where there is uncertainty, written advice is taken from Deloitte and, based on their assessment of the facts, that advice is followed.

### **Approach towards dealing with HMRC**

CLT has an open and collaborative relationship with HMRC and is committed to making appropriate disclosures of all relevant tax issues in tax returns, and in responding to information requests in a timely manner.